

JAMES R. CLAPPER

Mr. Clapper has over 37 years of experience in intelligence. He has served and worked at virtually every level and in all phases of intelligence—desk analyst, watch officer, staff officer, field collector, commander at detachment, Wing, and Center levels, Director of Intelligence of three of the war-fighting commands, service intelligence chief, and agency director. He retired from the Air Force on 1 Sep 95 as a Lieutenant General after a four-year tour as Director of the Defense Intelligence Agency. Since his retirement, he has served successively as Executive Vice President of Vredenburg, a systems acquisition services company headquartered in Reston Virginia; Executive Director, Military Intelligence, for Booz Allen & Hamilton, McLean, VA; and now as Vice President, Director of Intelligence Programs, for SRA, International. He was a senior member of the Downing Assessment Task Force, which investigated the terrorist bombing of Khobar Towers in June 1996.

EDUCATION

Joint Military Intelligence College, Honorary Doctorate in Strategic Intelligence, 1995
Harvard program for Senior Executives in National and International Security, and Harvard Defense Policy Seminar, 1990
National War College, 1979
Armed Forces Staff College, 1975
M.A. (Political Science), St. Mary's University, San Antonio, TX, 1969
B.S. (Government & Politics), University of Maryland, 1963

EXPERIENCE

SRA International, Inc., Fairfax, VA, 1998 to present. Vice President; Director, Intelligence Programs.

- Responsible for leadership and direction of all SRA International intelligence programs with market thrusts across the entire US intelligence community.
- Led landmark study on Defense Human Intelligence (HUMINT) for the ASD/C3I; supported major study for the Community Management Staff (CMS) in response to a Congressionally Directed Action to assess the overall performance of the Intelligence Community; serve as a “Graybeard” for the Joint Intelligence Virtual Architecture (JIVA) program; chair Advisory Panel to the CMS Collection Concept Development Center.

Booz-Allen & Hamilton, Inc., McLean, VA, 1997 to 1998. Executive Director, Military Intelligence Programs.

- Responsible for leadership and direction of Booz Allen & Hamilton support to military intelligence; led staff of approximately 100 in 12 locations from Norfolk to Hawaii, with a business base of approximately 12M annually.

Vredenburg, Inc., Reston, VA, 1995 to 1996. Executive Vice President and member of the Board of Directors.

- Responsible to President of Company for overall management and direction of company of 180 employees, with an annual revenue of approximately \$19M. Brokered Vredenburg's entrée into the intelligence market, and led marketing efforts with international clients.

Downing Assessment Task Force, Pentagon, Washington, DC, June to Sept. 1996. Deputy Director/Senior Intelligence Officer.

- Appointed by the Secretary of Defense to participate in the investigation of the Khobar Towers bombing in Saudi Arabia in June 1996.

Defense Intelligence Agency, Pentagon, Washington, DC, 1991, to 1995. Director.

- The senior uniformed military intelligence officer in the Department of Defense; responsible to the Secretary of Defense, Chairman of the Joint Chiefs of Staff, and the Director of Central Intelligence for the entire spectrum of military intelligence support.
- Manager of the General Defense Intelligence Program, which provides military intelligence resources for, inter alia, the Defense Intelligence Agency, the Military Department production agencies, and the unified commands.
- Chairman of the Military Intelligence Board, which performed as the senior military intelligence coordinating body for intelligence operations, crisis support, programs, and substantive production issues.

U.S. Air Force, HQS, USAF, Pentagon, Washington, DC, 1990 to 1991. Assistant Chief of Staff, Intelligence.

- Senior Intelligence Officer of the US Air Force, responsible for the organization, training, and equipping of all Air Force intelligence resources.
- Directly supported the Secretary of the Air Force and the USAF Chief of Staff on a daily basis during DESERT SHIELD/DESERT STORM.
- Led executive planning for profound re-organization of Air Force intelligence, which resulted in establishment of the Air Force Intelligence Command, and a vastly reduced intelligence staff at HQS Air Force

U.S. Air Force, 1985 to 1990. Director of Intelligence for three war-fighting commands: U.S. Forces, Korea; Pacific Command; and Strategic Air Command.

- Responsible to respective Commanders-in-Chief for all intelligence matters in their theaters of operations.

- Supervised theater level intelligence operations and intelligence production.

U.S. Air Force, Patrick AFB, Florida, 1984 to 1985. Commander, Air Force Technical Applications Center.

- Led AFTAC, a globally-dispersed Command, responsible for monitoring compliance with nuclear test-ban treaties, proliferation trends, and related functions.

U.S. Air Force, HQS USAF, Pentagon, Washington, DC, 1981 to 1984. Director of Intelligence Plans and Systems.

- Responsible to the Assistant Chief of Staff, Intelligence for management of Air Force intelligence resources—manpower, funding, and systems, in all programmatic aggregations, both NFIP and TIARA.

U.S. Air Force, Ft. Meade, MD, 1980 to 1981. Commander, 6940th Electronic Security Wing.

- Commanded largest Wing in the then Electronic Security Command (ESC).
- Served as direct personal liaison between Commander, ESC, and Director, NSA, as well as HQS USAF.

U.S. Air Force, 1963-1980. Air Force Intelligence Officer.

- Served in a wide variety of intelligence positions of progressively increasing scope and responsibility, including two one-year tours of duty in the Southeast Asia conflict. These included analyst, watch officer, aide to the commander, detachment commander (flying 73 combat support reconnaissance missions over Laos and Cambodia), Military Assistant to the Director of NSA, staff officer at Air Force Systems Command and on the staff of the Commander in Chief Pacific.

OTHER EXPERIENCE/ADDITIONAL POSITIONS HELD

Member, Military-Industrial Panel, which conducted Dual-Use Technology Study, under aegis of Potomac Institute for Policy Studies, on behalf of OSD

Member, Secretary of Defense Threat Reduction Advisory Council and Chairman of its Intelligence Panel

Member, NSA Advisory Board; chaired Panel which conducted two landmark studies for the Congress on Conventional Collection and Digital Network Intelligence, which precipitated profound organizational changes at NSA.

Former consultant to the House Permanent Select Committee on Intelligence, the former Defense Airborne Reconnaissance Office, and the Defense Science Board

Vice Chairman, Panel to Assess Domestic Response Capabilities to Terrorist Incidents Involving Weapons of Mass Destruction, chaired by Governor Jim Gilmore of Virginia

Member, The Council on U.S. Korean Security Studies

Member, Commission on Science and Security, chaired by former Deputy Secretary of Defense, Dr John Hamre.

HONORS AND AWARDS

Presidentially conferred National Security Medal

Two National Intelligence Distinguished Service Medals

Two Defense Distinguished Service Medals

Air Force Distinguished Service Medal

Numerous other Military Awards and Decorations, including awards from the governments of France and the Republic of Korea

NAACP National Distinguished Service Award

PROFESSIONAL AFFILIATIONS

Past President, Security Affairs Support Association

Member of the Boards of Directors of the National Cryptologic Museum Foundation, the Joint Military Intelligence College Foundations, and the National Military Intelligence Association

Member of the Armed Forces Communications Electronic Association, and former member of its Intelligence Committee

Consultant and senior advisor to several companies

SPEECHES

Adjunct Professor, Joint Military Intelligence College; regular guest lecturer at the Armed Forces Staff College. Frequent lecturer on intelligence issues related to the Korean peninsula, terrorism, and intelligence organization and reform issues.